

June 8, 2021

AFWERX/Air Force Research Laboratory (AFRL)
2275 D Street
Wright-Patterson AFB, OH 45433-5540

To whom it may concern:

I am writing to voice my unequivocal support for MustER RDU Inc.'s application for funding from the Department of Air Force Small Business Technology Transfer Program (STTR) 21.B, in partnership with The Ohio State University's Center for Design and Manufacturing Excellence (CDME), U.S. Department of Defense Supply Base Resilience and Diversification (SBRD) program.

I have been associated with MustER's founder and Chief Executive Officer, Alvin Burzynski since we were teamed together in January 2014 on a committee chartered to oversee the design and construction of the National Veterans Memorial and Museum located in Columbus, Ohio. His contributions to that effort were genuinely consequential, and have had impact beyond the NVM&M opening in October 2018. He has provided me a thorough understanding of the opportunity in question and the solution his company is proposing. This information combined with my own personal research, form the basis for this recommendation.

U.S. Combatant Command requirements for far-forward, remote/austere tactical combat casualty care/prolonged field care, which can effectively extend the "golden hour," and to also provide rapid response to pandemic influenza/infectious disease events, are a matter of record. The solution MustER has designed—a rapidly deployable, self-contained expeditionary medical treatment center—meets these critical needs, and can be an important component of U.S. Air Force and U.S. Army health care system modernization.

Additionally, MustER's solution can be a health care and disaster response capability multiplier, if incorporated into the Military-Civilian National Disaster Medical System (NDMS). Likewise, the MustER system design characteristic support the Global Health Security Agenda (GHSA) by preventing the spread of infectious diseases through rapid global delivery of emergency medical care in regions where no suitable infrastructure exists. This is crucial to humanitarian aid missions, now and in the future.

To reiterate, I give my strongest support for the MustER RDU, Inc. application for Department of Air Force Small Business Technology Transfer Program (STTR) 21.B funding, and ask that it be given the most careful consideration. If there is anything I can add to, or further explain regarding this recommendation, please reach me at the contact information below.

Sincerely,

A handwritten signature in black ink that reads "Richard V. Reynolds". The signature is written in a cursive style with a large, prominent "R" at the beginning.

Richard V. Reynolds, Lt General, USAF (retired)
Former Vice Commander, Air Force Materiel Command
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