



STATE OF OHIO  
ADJUTANT GENERAL'S DEPARTMENT  
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Columbus, Ohio 43235-2789

NGOH-TAG

27 May 2021

MEMORANDUM FOR DEPARTMENT OF THE AIR FORCE REVIEW TEAM Small Business Technology Transfer (STTR) X21.B STTR TOPIC 10.1 AF21B-TCSO1 Phase I STTR

SUBJECT: Letter of Support

1. I am pleased to support MustER's pursuit of funding from the Department of Air Force Small Business Technology Transfer Program (STTR) 21.B in partnership with The Ohio State University's Center for Design and Manufacturing Excellence (CDME) U.S. Department of Defense Supply Base Resilience and Diversification (SBRD) program.
2. I understand that the U.S. Combatant Commands require within the Force Protection & Medical category the need to provide "far-forward, remote/austere tactical combat casualty care/prolonged field care," "to extend the golden hour," and to provide "rapid response to pandemic influenza/infectious disease occurrences. MustER meets this need with a rapidly deployable, self-contained expeditionary medical treatment center designed to incorporate health care delivery modernization into the Air Force and Army Future Power.
3. Equally important, MustER will serve as a support multiplier as part of the Military-Civilian National Disaster Medical System (NDMS ) to care for our Nation's casualties by increasing medical surge capabilities during a national emergency such as a mass casualty incident or pandemic.
4. MustER, on the other hand, supports the Global Health Security Agenda (GHSA) in preventing the spread of infectious diseases by providing rapid delivery of emergency medical care to those in need around the world in areas where there is no infrastructure as part of future humanitarian aid missions.
5. I am happy to support the Air Force STTR 21.B application for funding and hope they receive all possible consideration. Please accept this letter as an expression of my interest in this matter.

A handwritten signature in black ink, appearing to read "John C. Harris Jr.", is written over a thin horizontal line.

JOHN C. HARRIS JR.  
Major General  
The Adjutant General